



*Innovating for a **Wise Future***



For **FYE June 2022**

Annual Shareholders Newsletter

From July 1, 2021 to June 30, 2022

Creating systems that advance society by integrating
human, physical, and intangible resources.

 **構造計画研究所**
KOZO KEIKAKU ENGINEERING Inc.

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I would like to extend my heartfelt gratitude to our shareholders for their continued support and understanding for our business. In presenting the shareholders newsletter for FYE June 2022 of KKE, I would like to offer a few words.

As a “Professional Design & Engineering Firm” that bridges the academic and industrial worlds, KKE has engaged in its business operations aiming to create a future society full of wisdom. During FYE June 2022, together with our diverse stakeholders, we strived to promote our initiatives to solve social issues using advanced technologies based on our engineering knowledge.

Since July 2021, KKE has accelerated its pursuit of further corporate growth under the system of two representatives consisting of Representative Executive Officer and Chairman and Representative Executive Officer and President. These two representatives of different careers and expertise played their roles while sharing the passion for “creating a future society full of wisdom.” By doing so, we made a solid stride toward “sustainable growth of existing businesses and development of new businesses” and “improvement of organizational quality” stated in our management basic policy for FYE June 2022.

On the financial front, both the Engineering Consulting business and the Product Service business remained steady. In our view, one factor behind this robust performance is that our unique services contribute to solving environment, society, and corporate governance (ESG)-related issues and promoting ESG strategies for companies and local governments that are urged to make serious efforts. For example, while the public and private sectors closely cooperate to widely spread renewable energy toward achieving a decarbonized society, our teams collaborate with each other to support the planning, designing, operation and maintenance, etc. of “onshore and offshore wind power generation” by leveraging their long years of expertise accumulated for structural design and analysis technologies. In addition, our real-time flood prediction system RiverCast has gained public attention. This system was jointly developed with the University of Tokyo to

address intensifying natural disasters resulting from climate change. Furthermore, our services include NavVis—a 3D digitalization solutions for large-scale facilities, which promotes digitalization of complex spaces such as factories—and RemoteLOCK—a cloud service for room entry and exit management, which promotes a contactless use of public facilities and accommodations between administrators and users. These services encourage innovation for a sustainable society and are expected to grow as new business fields.

The sustainable growth of these businesses is underpinned by “collaborative professionals,” the source of our value creation. Therefore, the recruitment and development of “collaborative professionals” are our essential management issues. KKE faces an intensifying competition for acquiring collaborative professionals who behave in an autonomous and independent manner for contributing to the realization of a better society, but we aim to become a group of excellent collaborative professionals by making our workplaces more attractive. We are also considering steadily developing next-generation collaborative professionals for a management position.

Therefore, we ask our shareholders for their continued encouragement and support.

September 2022

渡邊太門

Tamon Watanabe

Representative Executive Officer and President



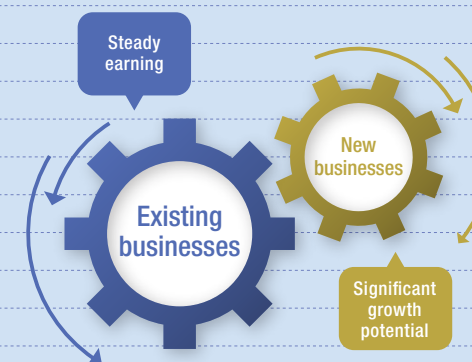
KOZO KEIKAKU ENGINEERING Inc. (“KKE”) is a business organization that supports introducing and utilizing technology to leverage its changes for adding value to society. We believe technology consists of two types. One type is “an accumulation of knowledge” based on systematic engineering knowledge obtained after the Industrial Revolution. The other is “information technology (IT)” represented by computers, Internet, and smartphones that appeared in the late 20th century. KKE offers practical value to society by elaborately combining these two types of technological systems. Our business consists of two segments: Engineering Consulting (EC) of engaging in the projects that help each customer solve their issues and Product Service (PS) of selling software packages embedded with a certain function. In the EC business, we accumulate empirical knowledge by repeatedly handling the same technological themes, thereby enhancing the efficiency and quality of our added value. In the PS business, marketing activities are also essential for providing a software package catering to customer needs.

At our foundation, we handled only the EC business. Founder Dr. Makoto Hattori (August 7, 1926 – January 29, 1983) introduced the idea of using computers for structural calculation for the first time in Japan and generated a new value of comparing and considering multiple design proposals into the structural design business. EC business of that time mainly had engaged in rebuilding castles from the mid-1950s to the early 1960s, and handled the reconstruction of castles across Japan including Wakayama Castle, Kokura Castle, Kumamoto Castle, Karatsu Castle, Shimabara Castle and Odawara Castle.

Recently, cloud-based PS business contributes to our growth significantly. The services of Twilio, Inc. (USA), NavVis GmbH (Germany), and LockState, Inc. (USA: currently RemoteLock, Inc.), etc. have gained high reputation overseas. In particular, KKE has made investments in NavVis GmbH and RemoteLock, Inc. to strengthen the business alliance. These three PS businesses were initiated through introductions from the German and U.S. business partners of our KKE members, with whom we had other business relations.

In our domestic business, as a result of academia-industry cooperation under the instruction of Dr. Kazuyuki Aihara, University Professor of the University of Tokyo, the Next Generation Business Development Department has developed a flood prediction technology applicable for river floods and has been launching its RiverCast business. Since the current fiscal year, we have launched a team in charge of developing businesses using “data assimilation” technology as its hub. These new challenges take a certain time and will offer a value genuinely beneficial to society five or ten years later, contributing to the realization of a safer and more comfortable society; this is our corporate mission. To the end, it is essential not only to pursue technology but also to engage in marketing activities linked to the needs of society and customers.

While earning profits from the profitable EC business by performing our operations steadily, KKE invests in the cloud-based PS business that entails risks but has a promising potential to grow sharply. We adopted the concept “ambidexterity” featured in a recently popular book “Lead and Disrupt” by Professor Charles A. O’Reilly III and Professor Michael L. Tushman. This concept works effectively and as a result, we have succeeded in providing new technological value without raising funds externally by leveraging the revenue earned from our existing businesses. I sincerely ask shareholders to keep an eye on KKE’s future development.



Shota Hattori

Representative Executive Officer and Chairman

Reference: “Lead and Disrupt: How to Solve the Innovator’s Dilemma,” by Charles A. O’Reilly III and Michael L. Tushman (Japanese translation, enlarged and revised edition, TOYO KEIZAI INC., 2022)

Initiatives in the wind power-related business—Toward a sustainable energy society—

Background and mission

To maintain a creative future society, it is indispensable to supply economical and environmentally-friendly energy safely and stably. As the world seeks to achieve an energy mix without dependence on particular energy sources, an interest in renewable energy has been growing globally.

Over the past ten years, KKE has played a role in widely spreading renewable energy by engaging in the structural design of support structures for onshore wind power generation facilities (foundation and tower parts). We are eager to help achieve a sustainable energy society by leveraging our track records and partnerships obtained through the process and providing engineering solutions.



Collaboration among multiple departments and lively work of diverse collaborative professionals

Among renewable energies, the offshore wind power field aims to achieve a high target of “10 GW by 2030” and attracts particular attention. However, we must overcome various technological obstacles to ensure the safety of wind power generation facilities exposed to the severe natural environment such as ocean waves, typhoons, earthquakes, and thunderbolts. Close English communication with overseas windmill manufacturers is also indispensable. KKE engages in solving designing issues for offshore wind power by aggregating the engineering knowledge of multiple departments obtained through their diligent study of the structural design of skyscrapers and the simulation technology of natural phenomena, in addition to the lively work of our foreign national members.

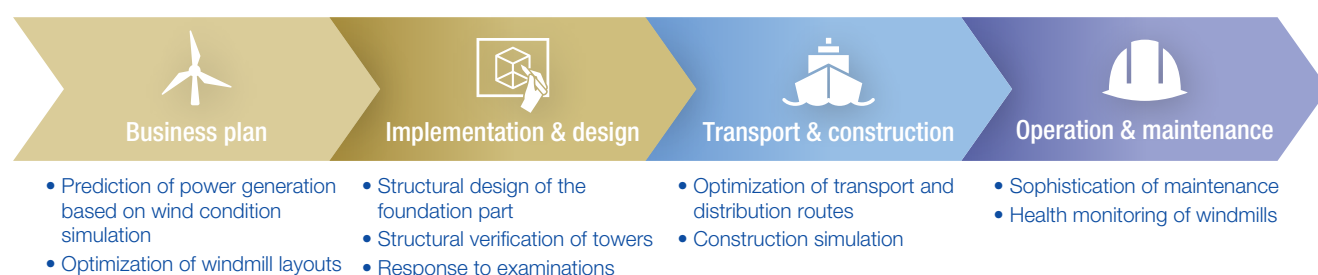
We also possess the underlying technology for the construction of offshore wind power plants and their operational phase, including the technology of optimizing transport and distribution routes and the technology of sophisticating the maintenance of infrastructure buildings. By providing these technologies to power generation operators, we will contribute to reducing costs across the business and supplying energy stably considering its operational stage.

Future development

In July 2022, we established our Spain Representative Office to learn advanced European wind power-related technologies and bridge the gap with Japan. In Japan, we closely collaborate with the academic community and relevant ministries and agencies leveraging our experience of designing a safety review system related to wind power generation.

Through this academia-industry cooperation, aggregation of expertise in Japan and overseas, and a company-wide effort, we pursue not only expanding the wind power generation-related business but also creating new value in the renewable energy field.

Stages of KKE's solutions in the phases of the offshore wind power generation business



Catching an invisible radio wave using radio wave propagation technology

Background and mission

Radio waves are currently used in various fields, and wireless communication systems, including mobile phones and wireless LANs, have become indispensable for our daily lives. Wireless communication requires balancing between the ensured transmission of radio waves and the feature of not impacting others. First of all, we need to know how physical radio waves behave (the degree of intensity and range of transmitted radio waves). However, it is challenging to grasp the situation because radio waves are invisible and transmitted differently depending on the peripheral environment such as buildings and vegetation as well as weather conditions including rainfall.

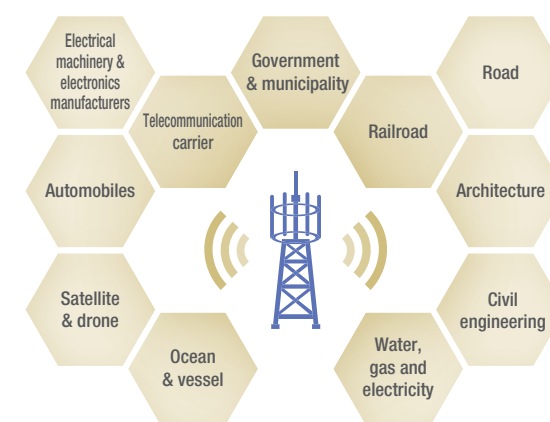
Leveraging our expertise into the “radio wave propagation technology” developed with many research institutions, universities, etc. in addition to our research results, KKE analyzes how radio waves behave using its simulation technology and visualize invisible radio waves. By doing so, we grasp the situation of radio waves and help customers design their current and new wireless communication systems and also evaluate and take measures against the systems.

Achievement of “radio wave propagation technology”

KKE has so far been involved in various research and development and consulting projects for diverse companies in many industries and the Ministry of Internal Affairs and Communications. We provide optimal services such as analysis, products, and system development catering to the needs of each customer because their communication systems and issues are different from one another.

We also pay attention to international trends related to the radio wave propagation technology. By attending the related international conferences, we understand the recent standardization situations and utilize the information to offer more sophisticated services.

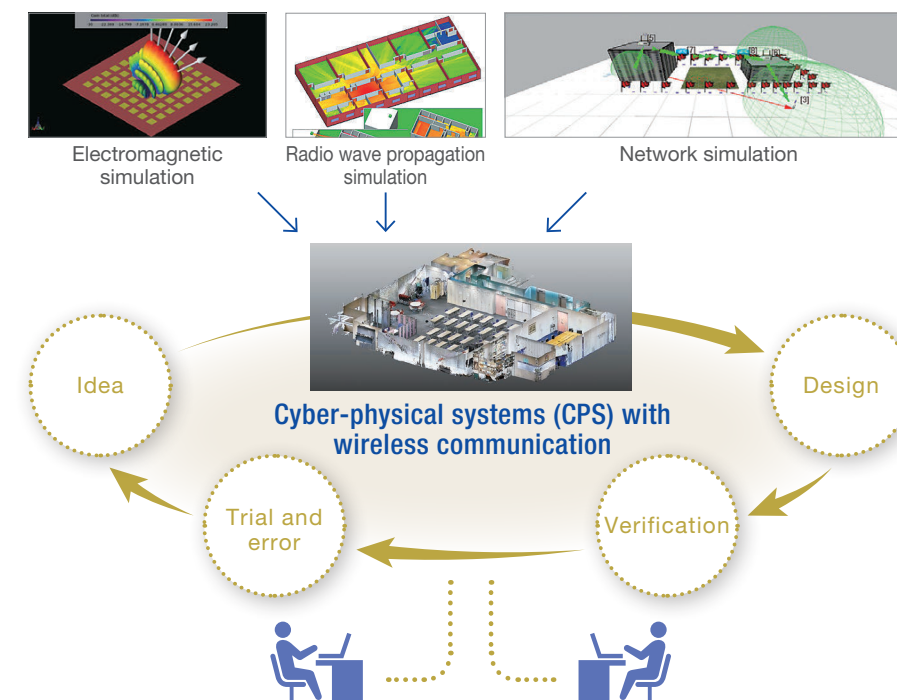
Last year, we initiated offering a one-stop service ranging from simulation to actual assessment in collaboration with AK Radio Design and have accumulated our track record of offering high added-value services.



Offering consulting services to solve issues in various industries

Future development

Moving forward, the performance of existing wireless communication systems is expected to improve and their application areas will expand. New use of radio waves is also expected to occur by combining higher frequencies, on-the-sky data of drones and satellites, and ground data three-dimensionally. By reproducing in cyberspace the indoor and outdoor 3D models of buildings and the behavior of radio waves under such environment as well as data communication between devices, KKE aims to significantly contribute to considering and building new wireless communication systems to underpin a safe, secure, and better future society.



Data assimilation initiatives to predict future events precisely by integrating simulation with observation data

Recently, we have observed an acceleration in the initiative to integrate digital space, including digital twins and BIM, with information in the real world. Therefore, these technologies are expected to generate a wide range of applications including prevention, maintenance and enhanced efficiency of manufacturing lines, maintenance and management of buildings and social infrastructure, and disaster prevention measures utilizing urban digitalization.

However, we can only measure a limited amount of information in the real world because the areas and number of sensors installed have limitations, thereby leading to a gap between digital and real spaces all the time.

KKE engages in solving social issues in various fields using its data assimilation technology that predicts future events precisely by bridging the gap between digital and real spaces.

Data assimilation has developed in the meteorological field such as weather forecasting, and refers to the technology to enhance simulation accuracy by integrating a limited amount of measured data. KKE has focused on the application of this technology in the meteorological field for several years and engaged in developing the application of this technology for various engineering simulations and implementing it for society.

This section introduces our application examples in three fields: manufacturing, disaster prevention, and energy.

(1) Manufacturing: Real-time digital twin of structures using data assimilation technology

Sophistication and labor savings are required for preventing and maintaining manufacturing lines under the background of a declining birthrate and aging population as well as labor shortages. By integrating image measurement technology with structural simulations using data assimilation technology, we developed a digital twin technology that estimates the state of structures real time.

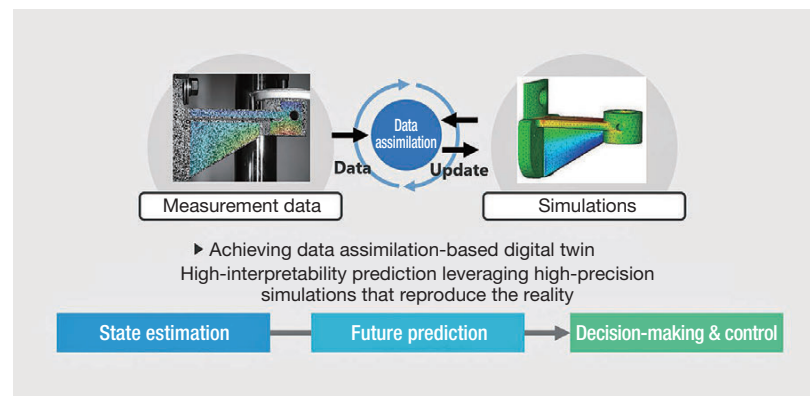
(2) Disaster prevention: prediction of river levels as a flood-control measure and operational optimization of disaster prevention facilities

The higher frequency and intensification of flood damages due to climate change and other causes have become an issue of public concern. Collaborating with our water level prediction team, we create a new flood-control system with local governments by combining data assimilation and AI technologies.

(3) Energy: estimation of subsurface structure for enhancing the production prediction of natural resources

As measured data of resources lying unexploited underground was scarce and their structure was often unknown, it was tough to precisely predict their production using simulation technology. Using data assimilation technology, we engage in developing the technology to estimate subsurface structures based on a small amount of measured data and enhancing the accuracy of predicting production.

Moving forward, we will make efforts to solve more issues of our customers and society through developing our business centered on data assimilation technology and providing new solutions.



Overview of data assimilation-based digital twin



In KKE Vision 2022, we demonstrated a real-time data assimilation-based digital twin of structures.

TOPICS 1

Our advertisement appeared at Aso Kumamoto Airport in June 2022



Posted up our advertisement at the Baggage Claim of Domestic Passenger Terminal Building (1F) at Aso Kumamoto Airport

KKE has engaged in the castle reconstruction projects for the entire Kyushu region since 1956 and also handled the structural design for reconstructing the main tower (tenshukaku) of Kumamoto Castle. In 1983, we decided to expand our business into Kumamoto Prefecture, supporting the Technopolis plan proposed by the then Ministry of International Trade and Industry. In 1986, under the support of Morihiro Hosokawa, then Governor of Kumamoto Prefecture, we established the Kumamoto Office in Ozu Town as our software development base. Approximately 40 years have passed since the Technopolis plan, but many KKE members still work at the Kumamoto Office, and a large number of KKE members from Kumamoto Prefecture play an active role across the Company. When the Kumamoto Earthquake occurred in 2016, our technological consulting service contributed to reconstructing the Kumamoto Castle.

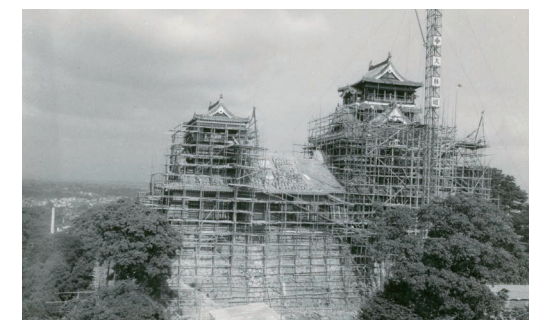
This 4m x 2m screen displays many years of our deep connection with Kumamoto Prefecture since our foundation. We would be appreciative if you could see this screen on your travel via Aso Kumamoto Airport.

TOPICS 2 Main tower (tenshukaku) of Kumamoto Castle won the Minister of Land, infrastructure, Transport and Tourism Award —KKE was selected as one of seismic retrofitting contractors—

In the 11th Excellent Architecture and Contributor Award for Seismic Retrofitting 2021 hosted by The Japan Building Disaster Prevention Association, the main tower (tenshukaku) of Kumamoto Castle (Kumamoto-shi, Kumamoto) won the Minister of Land, infrastructure, Transport and Tourism Award in the category of Excellent Architecture Award for Seismic Retrofitting, for which we cooperated in researching damages and considering designs for the repair work. Among existing buildings conducted seismic retrofitting, this award is presented to the buildings excellent especially in earthquake resistance, disaster prevention and safety, designs and other features as well as to individuals or entities that contributed to the promotion of seismic retrofitting, development of seismic retrofitting technologies, and others.

From the late 1950s to the early 1960s, a boom of reconstructing castle towers occurred across the country as a symbol of postwar recovery, and we engaged in reconstructing many castles at that time. Our projects included a structural design of the main tower (tenshukaku) of Kumamoto Castle. Castle restoration required construction work surrounded by stone walls, moats, and many other cultural assets that need to be conserved carefully. Unlike ordinary structural design, this project was complicated and required special attention and high techniques.

Going forward, as part of a member to hand down historically valuable buildings to future generations, we will engage in their reconstruction and restoration work.



Main tower (tenshukaku) of Kumamoto Castle at the time

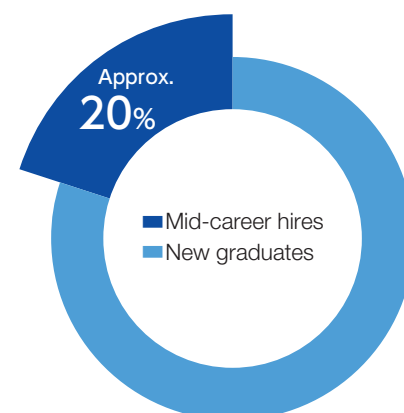
Active participation of diverse collaborative professionals

To our stakeholders, we define our “people” as “collaborative professionals” by focusing on individual talents, not as “human resource” for management, and disseminate their meaning and value. For KKE, where people bring knowledge and that knowledge is the source of value, participation of diverse collaborative professionals is essential for sustainable growth in the future. In addition, we have focused on human value from an early stage, considered the importance on the human value that cannot be expressed in financial statements, and invested in human capital proactively. Under the idea that “No growth of the Company without human development,” we state our vision of becoming an organization that learns all the time.

To recruit such diverse collaborative professionals, we separately establish dedicated recruitment teams for new graduates, foreign nationals, and mid-career hires while each team collaborates with each other. For new graduates, we recruit not only engineering students including those majoring in architecture but also students with a science background including mathematics, physics, biology and pharmacy. Recently, we also focus on recruiting liberal arts students, and as one example, hired a unique collaborative professional who majored in philosophy at a graduate school. In addition, we have recruited foreign nationals proactively since 2014. As of the end of FYE June 2022, as a result, we have 34

diverse foreign nationals, accounting for approximately 5.5% of all KKE members. Their countries include not only China and Korea but also Southeast Asian countries including India and Indonesia in addition to distant countries such as Columbia, Peru, Turkey, and Morocco. For mid-career hires, we succeeded in recruiting 17 mid-career hires as an experienced senior recruitment member has joined us from FYE June 2022. In more details about mid-career hires, they account for approximately 20% of all KKE members. The retention rate of those who joined us in the past ten years is

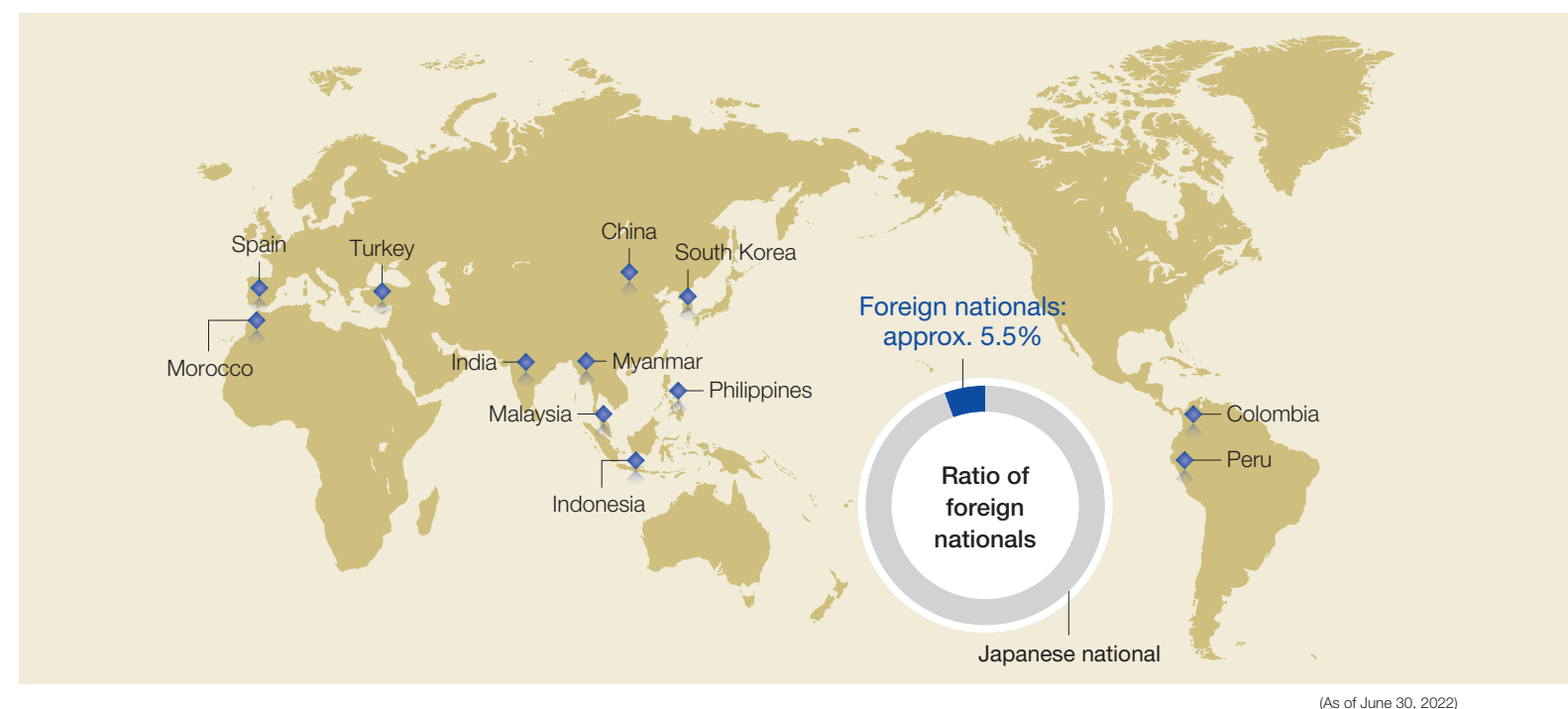
Ratio of mid-career hires



approximately 80%, and their ratio at managerial position is approximately 20%. Recently, the number of workers playing a role at a managerial position within a few years of joining the Company has been increasing.

These diverse collaborative professionals fuse their various knowledge and technologies into a new value. By doing so, we will continue to contribute to creating a future society full of wisdom.

Countries from which foreign nationals come



“Support for growth” for collaborative professionals

KKE emphasizes “providing opportunities,” “creating a workplace,” and “evaluating carefully” to encourage our members to grow proactively. Under such environment, KKE members actively work on career development and self-improvement while considering their visions about what they want to be as autonomous and independent individuals.

In terms of support for growth, we “provide various opportunities” with the idea that it is important for our members to gain a wide range of experience. As an opportunity to accumulate experience in various organizations in Japan and overseas, we have overseas partners we invest in and the Social Cooperation Programs we established with the University of Tokyo.

Leveraging these opportunities, dispatched KKE members make efforts to cultivate technologies, develop new businesses, and obtain diverse discernment through human interactions.

We also continue to dispatch our candidates for next-generational leaders to external training in which they interact with knowledgeable external workers. This dispatch provides opportunities for those candidates to learn leadership and establish a wide external network of contacts. In addition, we carry out a human resource rotation system that goes beyond a single area of expertise in order to provide an opportunity to watch the internal and external environment broadly. These activities allow for developing future executives and managers.

We also focus on “creating a workplace” to make “KKE” a better place. Recently, we reviewed our compensation system to ensure the recruitment of excellent young workers and abolished a mandatory retirement system to enable highly-motivated KKE members to continue their work regardless of their ages. As part of the effort to create an attractive workplace, we hold an internal event in which KKE members interact with each other and share our corporate philosophy and also open a private event “KKE Vision” to exchange internal and external knowledge.

We especially focus on “evaluating carefully” to drive our members’ growth. First, staff members with the title equal to or above manager declare their own mission and

action plans at the beginning of the fiscal year. Secondly, those staff members engage in their daily work based on their declaration, and report results at the end of the fiscal year. Finally, management evaluates the performance.

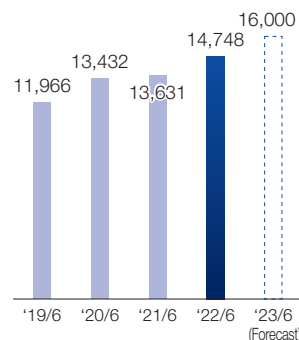
KKE members excluding at the positions mentioned above set their own annual goals and work to create business results and hone their skills under the support of their superiors. We provide an opportunity to take a promotion examination once a year and to challenge the higher position. By evaluating the results and growth of KKE members carefully and offering appropriate feedback, we encourage our members to grow proactively.

Financial Highlights

Net Sales

(Unit: Million yen)

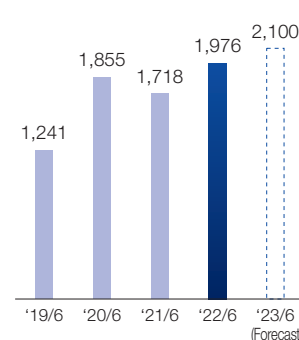
14,748 million yen
(Up 8.2% year on year)



Operating Income

(Unit: Million yen)

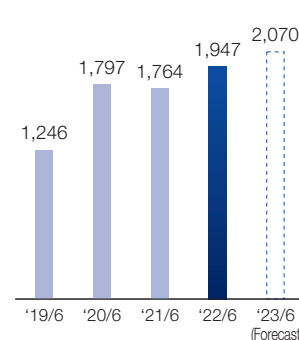
1,976 million yen
(Up 15.1% year on year)



Ordinary Income

(Unit: Million yen)

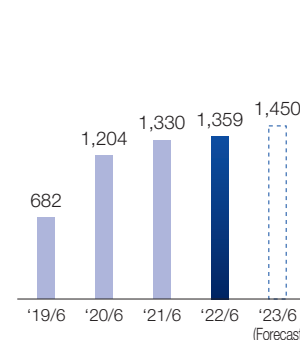
1,947 million yen
(Up 10.4% year on year)



Net Income

(Unit: Million yen)

1,359 million yen
(Up 2.2% year on year)



Segment Review

Engineering Consulting

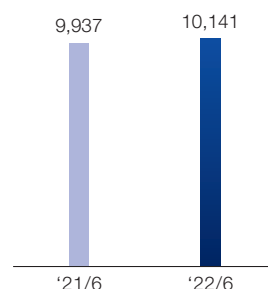
Vigorous investment appetite for system development continued, and system development services for residential and construction industries remained robust. In addition, the wind power generation-related business had a firm demand, and wind condition analysis consulting and structural design consulting services grew steadily. Information and communication technology consulting services remained robust due to vibrant research and development investments for the telecommunication industry and other factors. As a result, net sales amounted to ¥10,141 million (compared to ¥9,937 million for the previous fiscal year), and gross income was ¥5,893 million (compared to ¥5,730 million for the previous fiscal year).

Net Sales **10,141** million yen (Up 2.1% year on year)

Gross Income **5,893** million yen (Up 2.8% year on year)

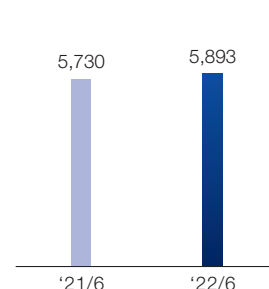
Net Sales

(Unit: Million yen)



Gross Income

(Unit: Million yen)



Product Service

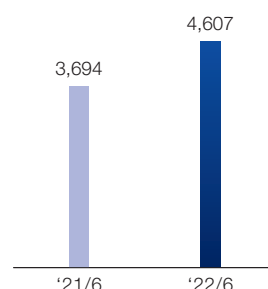
Regarding packaged sales-type products, sales of CAE software for design engineers increased due to an increased investment appetite in the manufacturing industry. Also, sales of the radio propagation analysis software and other products remained steady. In the cloud services, cloud-based email delivery service by Twilio, Inc. (USA), 3D digitalization solutions by NavVis GmbH (Germany), and cloud service for room entry and exit management by LockState, Inc. (USA) (currently RemoteLock, Inc.) steadily expanded sales, thereby driving the FY2021 business results. As a result, net sales amounted to ¥4,607 million (compared to ¥3,694 million for the previous fiscal year), and gross income was ¥1,829 million (compared to ¥1,501 million for the previous fiscal year).

Net Sales **4,607** million yen (Up 24.7% year on year)

Gross Income **1,829** million yen (Up 21.8% year on year)

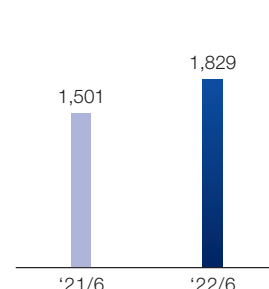
Net Sales

(Unit: Million yen)



Gross Income

(Unit: Million yen)



Financial Data

Balance Sheet (Summary)

(Unit: Thousand yen)

	FYE June 2021	FYE June 2022
(Assets)		
Current assets	6,069,787	6,759,436
Cash and deposits	2,120,171	2,560,311
Notes receivable-trade	8,470	4,891
Accounts receivable-trade	1,691,315	1,971,970
Contract assets	—	712,996
Work in process	601,633	22,456
Other	1,648,197	1,486,810
Fixed assets	9,478,745	10,462,334
Tangible assets	5,442,900	5,538,434
Intangible assets	374,300	361,173
Investments and other assets	3,661,544	4,562,726
Total assets	15,548,533	17,221,770
(Liabilities)		
Current liabilities	3,951,583	5,434,865
Accounts payable-trade	324,094	488,557
Long-term borrowings due within one year	512,839	796,552
Other	3,114,649	4,149,755
Long-term liabilities	4,440,552	3,756,532
Corporate bonds	150,000	50,000
Long-term borrowings	1,802,872	1,165,000
Lease obligations	7,719	3,762
Provision for retirement benefits	2,223,466	2,252,064
Provision for directors' retirement benefits	20,540	20,540
Provision for share-based compensation	138,103	170,892
Asset retirement obligations	97,850	94,273
Total liabilities	8,392,135	9,191,397
(Net Assets)		
Shareholders' equity	7,023,541	7,866,026
Capital stock	1,010,200	1,010,200
Capital surplus	1,325,209	1,325,209
Retained earnings	5,453,772	6,154,516
Treasury stock	-765,639	-623,899
Valuation and translation adjustments	132,855	164,346
Total net assets	7,156,397	8,030,373
Total liabilities and net assets	15,548,533	17,221,770

Income Statement (Summary)

(Unit: Thousand yen)

	FYE June 2021	FYE June 2022
Net sales	13,631,122	14,748,695
Cost of sales	6,398,473	7,025,512
Gross income	7,232,649	7,723,183
SGA expenses	5,514,351	5,746,212
Operating income	1,718,297	1,976,971
Non-operating income	94,158	48,736
Non-operating expenses	47,801	77,923
Ordinary income	1,764,655	1,947,784
Extraordinary income	127,030	—
Extraordinary losses	68,123	80,889
Net income before taxes	1,823,561	1,866,895
Income taxes-current	512,321	817,183
Income taxes-deferred	-19,522	-309,757
Net income	1,330,761	1,359,469

Cash Flow Statement (Summary)

(Unit: Thousand yen)

	FYE June 2021	FYE June 2022
Cash flows from operations	1,469,755	2,105,385
Cash flows from investments	-683,171	-700,674
Cash flows from financing	-680,576	-964,657
Effect of exchange rate change on cash and cash equivalents	-67	86
Net increase (decrease) in cash and cash equivalents	105,939	440,139
Cash and cash equivalents at the beginning of FY	2,014,232	2,120,171
Cash and cash equivalents at the end of FY	2,120,171	2,560,311

Balance Sheet Highlights

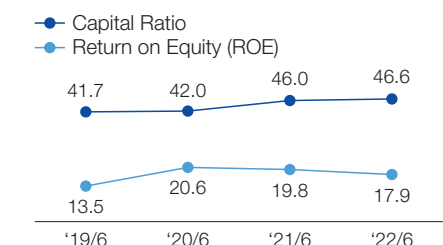
- Total assets increased 10.8% year on year to ¥17,221 million.
- Total liabilities increased 9.5% year on year to ¥9,191 million.
- Total net assets increased 12.2% year on year to ¥8,030 million.

Income Statement Highlights

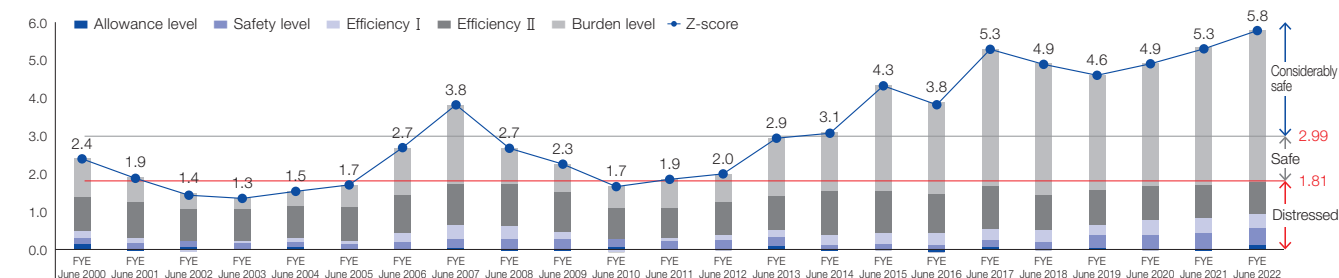
- Net sales were ¥14,748 million. Operating income came to ¥1,976 million, ordinary income came to ¥1,947 million, and net income came to ¥1,359 million, all exceeding the announced earnings forecasts.

Capital Ratio/Return on Equity (ROE)

(Unit: %)



Changes in Z-score* ('00/6-'22/6)



*Indicator of financial health. Calculated as a total of five indicators including pressure of short-term cash flow, asset efficiency, accumulated earnings, weight of debt burden, and total assets turnover.



Corporate Profile / Stock Information

■ Corporate Data (As of June 30, 2022)

Name: KOZO KEIKAKU ENGINEERING Inc.
Date of Establishment: May 6, 1959
Accounting Term: June
Listed on: Tokyo Stock Exchange (Standard Market)
Line of Business: Engineering Consulting Product Service

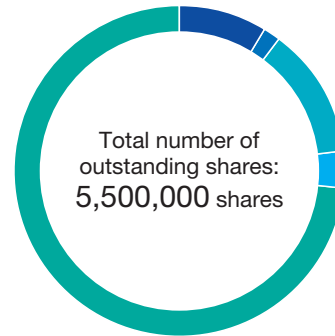
■ Locations:

Head Office: 4-38-13 Hon-cho, Nakano-ku, Tokyo 164-0012, Japan
Central Office: 4-5-3 Chuo, Nakano-ku, Tokyo 164-0011
Nakanosakaue Annex: Sumitomo Nakanosakaue Building 10Fl. 1-38-1 Chuo, Nakano-ku, Tokyo 164-0011
Nagoya Branch Office: JP TOWER NAGOYA 25Fl. 1-1-1 Meieki, Nakamura-ku, Nagoya, Aichi 450-6325
Osaka Branch Office: Midotsuji MTR Bldg. 5Fl. 3-6-3 Awaji-cho, Chuo-ku, Osaka 541-0047
Fukuoka Branch Office: JRJP Hakata Bldg. 8Fl. 8-1 Hakataekichuogai, Hakata-ku, Fukuoka-shi, Fukuoka 812-0012
Kumamoto Office: 1315 Muro, Ozu-machi, Kikuchi-gun, Kumamoto 869-1235
Shanghai Rep. Office: Shanghai World Financial Center, 15Fl. No. 100 Century Avenue, Pudong New Area, Shanghai, 200120, China
KKE SINGAPORE PTE. LTD.: 600 North Bridge Road, #14-01 Parkview Square, Singapore 188778
Spain Rep. Office: C.d'En Granada,16,43003 Tarragona, Spain

■ Share Status (As of June 30, 2022)

Total number of authorized shares: 21,624,000 shares
Total number of outstanding shares: 5,500,000 shares
Number of shareholders: 5,474

■ Composition of Shareholders (As of June 30, 2022)



Financial institutions: 8.66%	Foreign corporations, etc.: 3.58%
6 shareholders / 476,165 shares	76 shareholders / 196,876 shares
Securities companies: 1.71%	Individuals and others: 73.10%
18 shareholders / 94,275 shares	5,333 shareholders / 4,020,567 shares
Other corporations: 12.95%	
41 shareholders / 712,117 shares	

(Note) The figure in the "Individuals and others" includes 131,847 shares of treasury stock.

■ Additional Information

Fiscal year: From July 1 to June 30 of the following year
Annual meeting of shareholders: Every September
Record dates for dividends: March 31, June 30, September 30 and December 31
Record date: June 30
Administrator of shareholder registry & Special account management institution: Mitsubishi UFJ Trust and Banking Corporation
Contact information for the above: Stock Transfer Agency Division, Mitsubishi UFJ Trust and Banking Corporation 1-1 Nikkocho, Fuchu-shi, Tokyo (Mailing address) Stock Transfer Agency Division, Mitsubishi UFJ Trust and Banking Corporation P.O. Box No. 29 Shin-Tokyo Post Office, 137-8081 TEL: 0120-232-711 (Toll free)
Method of public notice: By electronic public notice
URL where public notice is posted: <https://www.kke.co.jp/en/>
(However, public notice is posted on the Nihon Keizai Shimbun in the event that electronic public notice is unavailable due to accident or other unavoidable reasons.)