



Annual Shareholders Newsletter for FY2019

From July 1, 2019 to June 30, 2020



Innovating for a Wise Future

Creating systems that advance society by integrating human, physical, and intangible resources.



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To Our Shareholders

Based on our engineering knowledge, we will engage ourselves in solving the issues of society, enhancing our total added value as a company.

Shareholder Returns

Basic Policy on Profit Distribution



I would like to extend my heartfelt gratitude to our shareholders for their continued support and understanding for our business. In presenting the shareholders newsletter for FY2019 of the Company, I would like to offer a few words.

As we strive to solve various issues and challenges that face society and to achieve sustainable growth as an entity, our founding spirit-"Create a future society full of wisdom, together with our stakeholders, by utilizing our technologies based on engineering knowledge and by disseminating them throughout society"-is at the heart of our Thought (philosophy), "Innovating for a Wise Future."

Since the days of its incorporation, the Company has worked on advanced technologies and business challenges, making the best of its engineering knowledge which integrates academic and empirical knowledge. While maintaining a solid foundation of expertise in the structural design of buildings, in 1961 we adopted computers which were still rare in Japan, and continue to expand our businesses into diversified areas such as ground analysis and environmental analysis of the surroundings, support for utilizing IT in architectural and manufacturing industries, providing solutions in the information and communications area, simulation and decision making support for the development of social systems, as well as IoT/IoE services for home applications provided in recent years. In each business domain, we focus on leveraging the experience curve effects and have thus far accumulated engineering expertise and steadily enhanced the value we add to our solutions.

These efforts have contributed to the robust financial results for FY2019 of the Company, with its operating income of ¥1,855 million, an increase of ¥613 million or growth of 49.5% over the previous fiscal year. The Engineering Consulting business recorded increases in both revenue and profit, driven by repeated orders from blue-chip enterprises in the residential/construction

industries with their strong motivation for investment to introduce advanced information technologies and enhance competitiveness, orders for structural design services that contribute to building a safe and secure society, as well as by reducing the occurrence of unprofitable projects through systematic initiatives to ensure guality and provide high added value.

In the Product Service business, sales expanded steadily for cloud-based email delivery services and cloud services for room entry and exit management that were launched in recent years. Sales were also robust for CAE software for designers which realizes period shortening and cost reduction in product development, as well as particle-based fluid simulation software, contributing to revenue increase for the business.

Enhancing value by investing in start-ups

While maintaining steady growth of our core business as mentioned above, we have made continued investments with a view to future growth. As for overseas, RemoteLOCK, a cloud service for room entry and exit management by U.S.-based LockState, Inc., which we launched in 2016, has shown steady growth in the sales as a business adding new values to buildings and homes in the IoT era. In May 2020, we began the sales of a new product, which became the first product in the series to be manufactured domestically in Japan. Also, we are working to promote NavVis, a digitalizing solution for large scale facilities by NavVis GmbH, a German company with which we have a business alliance since 2015. We are engaged in establishing a business foundation to offer services to support the development of digital twin, smart factories and remote maintenance and management of facilities through such efforts as marketing of a new wearable product of NavVis.

Commitment to academia-industry cooperation

Furthermore, we are engaged in developing businesses aiming to achieve social implementation of advanced technologies through joint research and cooperative activities with universities and other research institutions. such as Tohoku University, the University of Tokyo, and the National Institute of Information and Communications Technology. We are currently promoting RiverCast, a realtime flood prediction solution developed jointly with the University of Tokyo, as a service to support early decisionmaking of evacuation. The research and development results of the core technology used in this solution have been published in Scientific Reports (online), a general scientific journal published by Nature Publishing Group. In addition, we promote the development of solutions to solve various social issues, including Relay-by-Smartphone® to provide a means of communication in the situation of a disaster, and "artisoc Cloud" to provide insight through social simulation on a cloud platform.

Participation of diverse "collaborative professional"

To drive these activities, it is of utmost importance to recruit and develop collaborative professional. On the recruitment front, both new-graduate and mid-career hires are supported by proactive recruitment activities continued in Japan and overseas. Through overseas recruitment activities that started in Singapore in 2014, we have 49 foreign nationals working with us, accounting for about 8% of all colleagues as of the end of FY2019. The participation of such collaborative professional with various cultural and economic experiences allows us to combine the diverse values within the Company, leading to the vitalization of organization and development of new businesses. In addition to internal transfers and external training programs, we provide our colleagues with diverse growth

The Company recognizes that returning profits to its shareholders is an important management issue, and makes it a basic policy to pay continuous and stable dividends while taking into account the needs for internal reserves for the strengthening of management base and future business development, thereby setting dividend payout ratio of approximately 50% and DOE (dividend on equity ratio) of approximately 10% as targets.

> opportunities by offering various scenes within or outside the Company to demonstrate their full potentials, including dispatching to Stanford University in the U.S., governmental agencies, and other external research institutions.

Creating opportunities

We are also focusing on creating opportunities for our talented collaborative professional to work actively in a more attractive environment through such initiatives as abolition of the mandatory retirement age, introduction of special-term work system (for colleagues with location- or time-related restrictions), establishment and reorganization of divisions, and improvements in the benefit packages. Starting in August 2020, we rented two floors in the Sumitomo Nakanosakaue Building and newly opened the Nakanosakaue Annex where about 170 staff members are now based. As a result, our total office floor area in the Nakano district in Tokyo increased by approximately 1,000 square meters, allowing us to further expand our business and increase manpower going forward. Although the outcome of these measures is not directly reflected in the financial statements, it is our belief that it is an important organizational strategy to achieve sustainable growth in the changing times.

Looking ahead, we are committed to enhancing our corporate value by providing customers with solutions that benefit the society. Therefore, we ask our shareholders for their continued support going forward.

> Shota Hattori President and Representative Executive Officer





Diverse Collaborative Professional in Action

Based upon the belief that diversity will lead to the vitalization of organization and creation of values, KKE provides opportunities for various collaborative professional to demonstrate their potentials. Through the two interviews, we illustrate how KKE employees are working actively.

Interview

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I feel great joy in leading the projects to success through discussion with overseas customers

> Technical Manager, Wind Power Design Dept. Albert Mateo Alay



What is your background?

I come from Barcelona in Catalonia, Spain. In university in Spain, I studied architecture and took interest in seismic isolation and vibration control technologies that I learned in an elective course. Geographically we have no earthquakes or typhoons in Spain, but I came to Japan hoping to learn more about the advanced Japanese technologies on seismic isolation and vibration control. In Japan I conducted my postgraduate research on seismic isolation technologies and engaged in the development of dampers to control the vibration in the event of a major earthquake on which I also obtained a patent. I joined KKE in 2010 as a new graduate, because I liked that the Company undertook not only seismic isolation and vibration control technologies, but all sorts of other projects.

What kind of work are you engaged in now?

This August, a new department called the Wind Power Design Department was established with the Structural Engineering Division and the Offshore Wind Promotion Division. I serve as Head of Engineering of this new department. My responsibilities include acting as contact for customers and managing wind power turbine tower design and offshore wind power generation projects, and implementing next-generation onshore wind turbine towers and offshore wind power technologies while ensuring quality.

The most rewarding part about my role is when I explain about the Japanese rules, process, and design directions to foreign customers and hold discussions with them. Wind power generation is a multinational industry, so about 40 percent of the work is conducted in foreign languages. In such working environment, I feel great joy when I lead projects to success based on my comprehensive knowledge and communication skills in English, Japanese, Spanish, and Catalan.

Q What kind of a workplace is KKE for foreign nationals?

I think foreign nationals are no longer special at KKE. Ten years ago when I just joined the Company, all foreign staff were graduates of Japanese universities, but in the recent years we have more people coming out of universities abroad, mostly from ASEAN member states.

If you don't have much experience living in Japan, it may be difficult getting around in Japanese society. But at KKE, the Company provides support so that foreign nationals can get used to living in Japan as quickly as possible, for example, by offering Japanese language training and increasing information communication in English.

Q What goals do you have ahead?

I am hoping to learn about offshore wind turbines and design methods based on international standards. Constructing wind turbines on the sea is a new area for me because the phenomena offshore are completely different from what occurs onshore. Nevertheless, by relying on the analysis based on expertise of our engineers in 30 different divisions, or by acquiring knowledge from other technology labs or foreign consultants, I wish to create new values in the area of offshore wind turbines.



Interview 2

The fact that I can see my own progress and contribution to the Company motivates me to balance work and family

> Public Project Consulting Sales Dept. Yumiko Yamaguchi

Q What is your background?

Hoping to work on disaster preventions in the field of architecture, I joined KKE in 2006. I had been engaged in analyzing ground and structures at the Disaster Reduction & Environmental Engineering Department, but was transferred to the Public Project Design & Marketing Department (currently, Public Project Consulting Sales Department) in 2018.



Our department has a major mission to contribute to improving the safety, usability, and comfortability of society, and our main operation is to understand the national policies and public issues and to provide solutions by effectively linking KKE's technologies with these issues.

In the year that I was transferred, we were invited to participate in a tender by the Ministry of Land, Infrastructure, Transport and Tourism Shikoku Regional Development Bureau. Despite the restrictions specific to the tender, we were granted the project as a result of meticulous and patient coordination with related parties inside and outside the Company. As it was my first project, I had no speculation or reservation, which turned out to be effective. I think I was able to demonstrate my strengths in the project.

The mission of the department I currently belong to is to create blueprints that show how society could be a much better place by using KKE's solutions. What is highly rewarding about this job is that we are working hand in hand with engineers and customers to realize these blueprints.



In 2019, I gave birth to our fourth child, and I returned to work in mid-June this year after maternity and child-rearing



leave. Our elder children are ten, eight, and four years old. Now my regular work hours are from nine to five, but I make arrangements with my husband so that I can work in late a couple of days each month to focus on the job.

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What things do you keep in mind to balance work and family?

I am ambitious, and want to do well in both work and mothering, so doing both is not a burden. Of course I can't do everything perfectly, but I think about how to distribute my capabilities and try to approach both without compromising.

Also, KKE has a deep-rooted corporate culture to respect individual discretions, so by announcing what you want, we can get support from superiors and colleagues. The Company offers a full range of programs that allow the parenting generation to work flexibly, not to mention maternity leave and childrearing leave, but also shorter work hours and taking paid leaves on an hourly basis, making it easier for us to balance work and child-rearing.



Hand-made bouldering wall she built during child-rearing leave

What are your goals looking ahead?

In terms of work, I want to have active involvement in the area of the so-called "soft" disaster prevention in which we handle systems to alleviate damages and ways to convey information to people in the event of a disaster, and post-disaster care, for example. I also wish to become a role model for the next parenting generation at KKE, and to provide backup logistics support so that everyone can work actively.

In terms of balancing work and family, I value the relationship of mutual trust and being able to delegate and be delegated. My goal is to win wider trust and to be able to get people involved.

New Initiatives Started in FY2019



KKE and the Institute of Industrial Science, the University of Tokyo established a program under **Social Cooperation Programs**

Starting this fiscal year, a new program by KKE and the Institute of Industrial Science, the University of Tokyo will be launched under Social Cooperation Programs.

This time, we will be working on the theme Cyber-Physical Architecture for the Sustainable Built Environment under the facilitation of Professor Tomonari Yashiro.

Social Cooperation Programs

Social Cooperation Programs are established within the University of Tokyo in an aim to enable the University of Tokyo and industry to carry out collaborative researches on subjects with huge social benefits. Specific research areas are established through discussion while maintaining the independence of the Institute of Industrial Science, and the contents of research and education are utilized for such purposes as the development of new research areas, nurturing of interdisciplinary fields, and vitalization of existing research areas.

Cyber-Physical Architecture for the Sustainable Built Environment

Flexible interconnection of the relationship between the cluster of components in cyber (information) space, the cluster of objects and fields in physical space, and the cluster of people and society enables cyber-physical system of the built environment to function smoothly. That is why a system that forms the basis of this interconnection, that is, architecture, is essential. This program aims to conduct studies on this architecture.



Relationship between Professor Yashiro and KKE

KKE has been working with Professor Yashiro on various architecture-related projects for over 15 years.

This project is positioned as a compilation of those projects.

We will start the project this fiscal year with the following two objectives:

- 1. Envisioning architecture that could link physical spaces and cyberspace using an interdisciplinary approach and creating academic theory that will aid this construction
- 2. Developing applied studies for use of the architecture to create comprehensive services in the built environment that will contribute to the realization of a sustainable built environment

As a professional design & engineering firm that bridges the academic and industrial worlds, KKE will work to solve all issues and challenges that face society and to achieve its corporate philosophy of contributing to the promotion of designing a better society and system for the next generation.



Institute of Industrial Science the University of Tokyo Professor Tomonari Yashiro

Announcement on the opening of new office Nakanosakaue Annex

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Sumitomo Nakanosakaue Building, connected to the A1 Exit of Nakano-sakaue Station on the Tokyo Metro Marunouchi Line and Toei Oedo Line. Offer many meeting spaces in an open environment.

In view of future business expansions, KKE rented two floors in the Sumitomo Nakanosakaue Building and newly opened the Nakanosakaue Annex in August 2020. About 170 staff members are based at the Nakanosakaue Annex, including members of the Sales and Marketing Units.

The Nakanosakaue Annex is equipped with a seminar room, and part of the fifth floor adopts the free-address office system in which employees can choose to work wherever they want without assigned seating.

With the opening of this new office, the four office locations in the Nakano district in Tokyo have been consolidated into three locations. In addition, our total office floor area in the Nakano district increased by approximately 1,000 square meters, allowing us to further expand our business and increase manpower accordingly while respecting the autonomy of our staff and encouraging diverse work styles.

Customer Stories

We asked our customers on how KKE's technologies and support services have been useful in their business operations.



Marelli Corporation (former Calsonic Kansei Corporation)

Customer story on statistical software "Minitab" The use of the statistical software Minitab enabled us to identify the root cause of issues easily and quickly and reduce the defective rate dramatically

Marelli Corporation (From left) Maintenance Engineering Dept., Mr. Seigo Kaneko CKPS Dept., Mr. Hiroki Sato

Collaborated the "knowledge of the production site" and "statistical schemes"

- Tell us why you implemented Minitab and how you use the software.

It was in 2011 that we implemented Minitab(*). At that time, partly due to the global financial crisis, the factories' earning power was shrinking overall, and drops among products were becoming apparent. In such situation, we implemented Minitab in the hope of improving product quality.

In using the software, we tried to improve quality, but along the way, we also worked to service the machines and equipment that were used to process the products. Roughly speaking, based on statistical analysis such as regression and correlation, we determine what conditions of the devices would cause defects, and take appropriate measures before they happen. Minitab gave us an easy-touse common vocabulary such as statistics and correlation, which undoubtedly accelerated our mission greatly.

Also, the implementation of Minitab created a movement in our company to utilize statistics at full scale. Currently we take advantage of IT and operate a control system that we developed in-house, in which we can see from our PC information on the finished quality of products that is sent from the factories on a real-time basis.

The difficult task of identifying the cause of defects was made possible

- What specifically did you achieve by using this software?

One of the targets that we worked on was the heat exchanger.

There were limits to the conventional method of investigating the trends of defects based on quality attributes such as dimension of components. However, as a result of collecting data on the pressure applied to products and other conditions and repeating factor analysis with Minitab, we were able to identify the factor parameters and reduce process defects. Today, we manufacture about 2,000 units per day, but only have one to three defective units, if any. Compared to the time of project launch, the rate decreased to about onetwentieth.



A Heat exchanger, the target component installed in automobiles

We also utilize Minitab for predictive maintenance and life estimation of the leakage testers that we use to check the leaks of refrigerants. Through the use of Weibull analysis from Minitab, we were able to determine not only that the cause of defects which we couldn't identify until then were inside the testers, but also that the cycle of breakage of components was one year. By replacing them before breaking down, our ten testers have been running with zero trouble for six years.

- Tell us if you have any comments on the products.

Operation itself is easy. For example, basic statistics can be displayed by two clicks. Considering how much time and effort it would take to do this on Excel, I think the advantages are tremendous.

I hope more and more people will master this software. So, it would be perfect if it has better basic tutorial functions and support functions so that beginners can start using it right away.

Collaborative projects

We introduce solutions that were developed in collaboration with other companies.

Operation of BridgeStudio for 3D virtualization of bridge maintenance construction sites

KKE, KAWADA technologies, inc., and Kawada Construction Co., Ltd began a trilateral test operation of BridgeStudio in an aim to improve the productivity and ensure the safety of bridge maintenance construction sites.

BridgeStudio is an IT solution that was created by customizing NavVis IndoorViewer, a 3D digitalizing solution for large scale facilities, to be used for bridge maintenance construction. Using the handy-type measurement device HandMapper, you can acquire data (images and point cloud data) and create 3D virtualization of construction sites, such as on temporary scaffolds where there are many irregular steps and with no GPS coverage. Also, by sharing the 3D virtual image of the construction site on a web viewer, it aims to improve productivity through the reduction of the number of site visits and inspections and streamlining of accurate informationsharing between designers working in the office or from home and site managers.

In spring of 2019, we conducted a test operation for the slab replacement works of Hasamagawa Bridge on the Tohoku Expressway. Since summer of the same year, we have been conducting a test operation on the Metropolitan Expressway Kanagawa Route 1 Yokohane Line and continuing now to improve the functions based on input from the construction sites. Originally, users were able to view the 3D virtualized construction sites on their PCs and tablets, but we are also developing apps for smartphones to allow easier operation and access by those working at dark, enclosed bridge maintenance construction sites.

We will continue to work towards innovating technologies for use at more construction sites.

Operation screen of BridgeStudio (smartphone)







Taking measurements using HandMapper

Operation screen of BridgeStudio (PC)



Functions to attach drawings, design and other documents, and manage status of the work in progress

Financial Highlights



Segment Review

Engineering Consulting



Our structural design consulting services, system development services for housing manufacturers, and system development services for construction and manufacturing industries were robust. As a result, net sales for the fiscal year amounted to ¥10,241 million (compared to ¥9,046 million for the previous fiscal year), and gross profit was ¥6,076 million (compared to ¥5,374 million for the previous fiscal year).



Product Service

Net Sales	3,190 million yen (Up 9.3% year on year)
Gross Profit	1,284 million yen (Up 18.6% year on year)

Our cloud-based e-mail delivery service provided by SendGrid, Inc. (USA) and cloud service for room entry and exit management by LockState, Inc. (USA) steadily expanded sales. Sales of CAE software for designers and particle-based fluid simulation software were also robust. As a result, net sales for the fiscal year amounted to ¥3,190 million (compared to ¥2,919 million for the previous fiscal year), and gross profit was ¥1,284 million (compared to ¥1,083 million for the previous fiscal year).



Financial Data

Balance Sheet (Summary)

(Unit: Thousand yen)

	FY2018	FY2019
	(As of June 30, 2019)	(As of June 30, 2020)
(Assets)		
Current assets	4,195,516	5,824,136
Cash and deposits	1,351,550	2,014,232
Notes receivable-trade	71,583	46,914
Accounts receivable-trade	1,343,940	1,905,482
Work in process	702,261	678,208
Other	726,181	1,179,298
Fixed assets	8,803,258	9,108,011
Tangible assets	5,053,604	5,119,390
Intangible assets	439,918	430,377
Investments and other assets	3,309,735	3,558,243
Total assets	12,998,775	14,932,147
(Liabilities)		
Current liabilities	3,636,613	4,483,191
Accounts payable-trade	238,198	282,458
Short-term borrowings	10,000	—
Long-term borrowings due within one year	541,832	694,332
Other	2,846,582	3,506,401
Long-term liabilities	3,935,787	4,184,101
Corporate bonds	350,000	250,000
Long-term borrowings	1,386,471	1,637,839
Lease obligations	35,175	12,130
Provision for retirement benefits	2,004,634	2,066,986
Provision for directors' retirement benefits	40,000	40,000
Provision for share-based compensation	63,477	93,561
Asset retirement obligations	56,028	83,583
Total liabilities	7,572,400	8,667,292
(Net Assets)		
Shareholders' equity	5,435,757	6,259,169
Capital stock	1,010,200	1,010,200
Capital surplus	1,159,926	1,159,926
Retained earnings	4,117,147	4,760,673
Treasury stock	(851,517)	(671,629)
Valuation and translation adjustments	(9,382)	5,685
Total net assets	5,426,374	6,264,855
Total liabilities and net assets	12,998,775	14,932,147

Balance Sheet Highlights

- Total assets increased 14.9% year on year to ¥14,932 million.
- Total liabilities increased 14.5% year on year to ¥8,667 million.
- Total net assets increased 15.5% year on year to ¥6,264 million.

Income Statement Highlights

 Net sales were ¥13,432 million. Operating income came to ¥1,855 million and ordinary income came to ¥1,797 million, both exceeding the announced earnings forecasts. Despite recording the loss on valuation of shares of subsidiaries and associates of ¥86 million as extraordinary losses, net income amounted to ¥1,204 million (compared to ¥682 million for the previous fiscal year).

Changes in Z-score* ('00/6-'20/6)



*Indicator of financial health. Calculated as a total of five indicators including pressure of short-term cash flow, asset efficiency, accumulated earnings, weight of debt burden, and total assets turnover.

Income Statement (Summary)

(Unit: Thousand yen)

	FY2018 (From July 1, 2018 to June 30, 2019)	FY2019 (From July 1, 2019 to June 30, 2020)
Net sales	11,966,216	13,432,312
Cost of sales	5,508,373	6,071,331
Gross profit	6,457,842	7,360,981
SGA expenses	5,216,574	5,505,744
Operating income	1,241,267	1,855,237
Non-operating income	47,162	19,792
Non-operating expenses	42,116	77,886
Ordinary income	1,246,314	1,797,143
Extraordinary losses	242,553	109,082
Net income before taxes	1,003,760	1,688,060
Income taxes-current	364,448	458,324
Income taxes-deferred	(43,254)	24,900
Net income	682,565	1,204,836

Cash Flow Statement (Summary) (Unit: Thousand yen)

	FY2018 (From July 1, 2018 to June 30, 2019)	FY2019 (From July 1, 2019 to June 30, 2020)
Cash flows from operations	1,633,619	1,419,061
Cash flows from investments	(1,453,533)	(731,027)
Cash flows from financing	111,852	(25,497)
Effect of exchange rate change on cash and cash equivalents	(286)	146
Net increase (decrease) in cash and cash equivalents	291,652	662,681
Cash and cash equivalents at the beginning of FY	1,059,897	1,351,550
Cash and cash equivalents at the end of FY	1,351,550	2,014,232



Corporate Profile / Stock Information

Inc.

Corporate Data (As of June 30, 2020)

Name:	KOZO KEIKAKU ENGINEERING
Date of Establishment:	May 6, 1959
Accounting Term:	June
Listed on:	Tokyo Stock Exchange (JASDAQ Standard)
Line of Business:	Engineering Consulting Product Service

Locations:

Head Office:	4-38-13 Hon-cho, Nakano-ku, Tokyo 164-0012, Japan
Central Office:	4-5-3 Chuo, Nakano-ku, Tokyo 164-0011
Nakanosakaue Annex:	Sumitomo Nakanosakaue Building 5Fl., 10Fl. 1-38-1 Chuo, Nakano-ku, Tokyo 164-0011
Nagoya Branch Office:	JP TOWER NAGOYA 25FI. 1-1-1 Meieki, Nakamura-ku, Nagoya, Aichi 450-6325
Osaka Branch Office:	Midosuji MTR Bldg. 5Fl. 3-6-3 Awaji-cho, Chuo-ku, Osaka 541-0047
Fukuoka Branch Office:	JRJP Hakata Bldg. 8Fl. 8-1 Hakataekichuogai, Hakata-ku, Fukuoka-shi, Fukuoka 812-0012
Kumamoto Office:	1315 Muro, Ozu-machi, Kikuchi-gun, Kumamoto 869-1235
Shanghai Rep. Office:	Shanghai World Financial Center, 15Fl. No. 100 Century Avenue, Pudong New Area, Shanghai, 200120, China
KKE SINGAPORE PTE. LTD.:	Level 11, Marina Bay Financial Centre Tower 1, 8 Marina Blvd, Singapore 018981

Share Status (As of June 30, 2020)

Total number of authorized shares:21,624,000 sharesTotal number of outstanding shares:5,500,000 sharesNumber of shareholders:2,983

Composition of Shareholders (As of June 30, 2020)



(Note) The figure in the "Individuals and others" includes 279,171 shares of treasury stock.

Additional Information

Fiscal year:	From July 1 to June 30 of the following year
Annual meeting of shareholders:	Every September
Record dates for dividends:	March 31, June 30, September 30 and December 31
Record date:	June 30
Administrator of shareholder registry & Special account management institution:	Mitsubishi UFJ Trust and Banking Corporation
Contact information for the above:	Stock Transfer Agency Division, Mitsubishi UFJ Trust and Banking Corporation 1-1 Nikkocho, Fuchu-shi, Tokyo (Mailing address) Stock Transfer Agency Division, Mitsubishi UFJ Trust and Banking Corporation P.O. Box No. 29 Shin-Tokyo Post Office, 137-8081 TEL: 0120-232-711 (Toll free)
Method of public notice:	By electronic public notice
URL where public notice is posted:	https://www.kke.co.jp/en/ (However, public notice is posted on the Nihon Keizai Shimbun in the event that electronic public notice is unavailable due to accident or other unavoidable reasons.)





https://www.kke.co.jp/en/ir/